

AUTOMOTIVE
BEAUTY
NARM/NPD 2007
Phase One
Consumers \& Music Discovery

Bahind Every Bushness Dacislon

## 2006 Research Agenda

Understanding the Music Consumer

■ Shopping Segments

- Shopping Profiles
- Retailer Opportunities

The Digital Consumer

- About them
- Potential for Kiosks

Physical Music Concepts

- Market Potential



## 2007 Research Agenda

## Music Discovery

How is it happening

- Selecting retailers
- The physical music challenge


## Baby Boomers (this summer)

- Who are they
- How is music relevant

■ Ways to effectively market to them

## Music Discovery

- Focus groups February 2007 (Tulsa, Chicago, Metro NY)
- Online survey March 2007
- Sample size of 3374
- Representative of US population 13-65 years of age


## - Structure:

- Listening and music acquisition habits
- Purchasing- digital and physical
- Discovery and action
- Retail affinity and reasons
- Attitudes towards music
- Non-buyers: Why?


## Key Messages

1. "Digital" has created new opportunities for discovery and commerce but it may have a dark side

- Unpaid sharing and outright piracy
- Introduces a new degree of selectivity
- Over stimulated consumers with less need to buy, or delayed buying

2. Consumer rejection of the CD is not the cause of the current accelerated sales decline

- Very few have outright walked away- collecting alive
- "CD Majority rules" even among youth, heavy buyers
- Passionate music buyers in a physical/digital coexistence
- Suggests a content void

3. Creating additional ROI within the physical retail store

- Returning retail as the champions of discovery
- Encouraging discovery through selection, merchandising and promotion
- Offering compelling online options


## Trends

■ Music acquisition rising but CDs losing share of mix

- Unpaid acquisition continues to grow rapidly
- Paid digital gains though less than $10 \%$ of music pie*
- Music listening is as robust as ever, yet changing...
- Traditional means (radio, CD) still dominant
- Digital, portable gaining...esp. among youth
- 7 out of 10 US consumers $13-65$ bought music...
- Nearly 140 million CD buyers
- Very few "exclusively" digital


## Spiral

■ Retailer loyalty, at the channel level, is low.

- Value is associated with not only price or discount but the economy of the entire shopping trip.
- Among the most valuable music buyers, selection is the most important shopping factor
- Reduction in space and shrinking SKU's has the potential to drive heavy buyers to purchase less, or buy physical product online- this is happening already


## Claim The Center

- Retail is at best a secondary mode of discovery- for young and older, for new and favorite artists
- Retail must reclaim its focal position as "experts", as champions of knowledge and discovery.
- Payoff- today's consumers are highly stimulated with music and retail offers the best chance of immediate sales conversion.
- Discovery from digital sources doesn't have quite the same purchase urgency- it does encourage further exploration which can be positive
- There are two overarching consumer issues that music retailers must address...
- The desire for selection
- Overcoming the ubiquity of music brought on by technology, digital content and expanding media choices


## Hanging Fruit

- There is a large contingent of devoted consumers who want to buy, want to buy CDs, and are easily reached and engaged. The challenge is to provide them with the level of selection and content they require.
- If traditional retail fails to provide them with the selection they seek, online physical and digital retailers will quickly fill the vacuum.
- Conversely online/digital serves a very valuable purpose for discovery, browsing, sampling, and learning.
- Maintaining music as a core category will take...
- Continued investment in inventory, merchandising, and promotion
- Potentially a strong online presence to provide heavy buyers with the discovery, customer connection and catalog that they seek
- All options should be explored for online...
- DIY
- Partnerships
- Industry "Music Central"- ala CNET or getTRIO.com, where consumers can browse, discover, learn and purchase from local participating retailers, online partners or digital etailers.
- The second challenge is a set of consumers who have become selective and are not buying as much music as they could.
- They are over stimulated, over collected and overwhelmed with the choices. They express some hesitancy toward new artists.
- Yet they own a diverse set of listening and acquisition habits.
- It's somewhat of a singles world, and more digital than average.
- What could re-engage them?
- The digital/unpaid genie is out of the bottle, however...
- Retail needs to be the compass; doing more to help the purchase decision
- Need to reinforce the purchase decision. Sampling is important online and they need to be romanced through merchandising.
- Balance the investment in "new media" against sealing the deal in-store
- Move the learning experience in-store. Retailers become "filters". They would be encouraged to buy more by aiding their more deliberate process...
- Listening Stations
- Catalogs
- Kiosks


## More Than Half Of All Music Acquired By Consumers In 2006 Was From Unpaid Sources

## 2006 Music Acquisition: Volume Share*

(among the US internet population age 13+)


Q3. How many CD's/paid downloads/free downloads/borrowed CD's did you buy/download/burn/rip for yourself in the past 12 months?
Digital Music Study - Mainstream Consumer Analysis: Volume and spending estimates include respondents up to the 95th volume

## Rough Waters

Files downloaded from P2P tops 5B in 2006...


## Rough Waters

Though legal ala carte downloads grow more than 50\%


## The Music Landscape Most Buyers Still Purchasing Physical - 140 Million



## How People Listen To Music

Many Times a Week

Traditional Radio
On Satellite
Radio
On Portable Digital Music Player

On Computer via Music File

CDs on a CD
Player
Phone

Online Radio On TV Watch or Websitel Blog Music Videos
Few People
On TV Listen
to Music
Streaming Music on a Computer/TV

Watch a DVD
Music Video

On Computer with Music CDs

On TV Music Related Program

Few Times a Week

## How People Listen To Music

Percentage of Usage


## And, How They Get It

## \% Acquiring Music via...



## Correlation Between Consumption In Listening And Buying

On a traditional radio (not satellite)
Using music CDs on a CD player
On a computer via music file(s)
On a portable digital music player
On a computer using music $\mathrm{CD}(\mathrm{s})$
On TV-watch music related program(s)
On TV-watch music videos
Online via online radio, web site or blog
Streaming music on a computer/TV
On TV- listen to music
Watch a music DVD/music video
On satellite radio
On a cell phone

|  | Physical |  | Digital |  |
| :---: | :---: | :---: | :---: | :---: |
| Total (\%) | Buyers | Non-buyers | Buyers | Non-buyers |
| 65 | 111 | 101 | 105 | 109 |
| 59 | 123 | 73 | 112 | 106 |
| 35 | 116 | 88 | 171 | 77 |
| 29 | 118 | 83 | 194 | 66 |
| 26 | 127 | 62 | 159 | 83 |
| 21 | 121 | 76 | 135 | 94 |
| 20 | 120 | 78 | 139 | 93 |
| 18 | 112 | 97 | 133 | 96 |
| 15 | 117 | 85 | 156 | 84 |
| 13 | 108 | 108 | 137 | 94 |
| 11 | 136 | 41 | 139 | 93 |
| 10 | 98 | 130 | 107 | 107 |
| 5 | 119 | 85 | 213 | 59 |

## Relationship Between Acquisition And Format Preference

## Past Year Acquisition (for self)

| Physical |  |  | Digital |  |
| :---: | :---: | :---: | :---: | :---: |
| Total (\%) | Buyers | Non-buyers | Buyers | Non-buyers |
| 59 | 133 | 23 | 108 | 96 |
| 28 | 115 | 64 | 153 | 75 |
| 18 | 114 | 68 | 274 | 18 |
| 18 | 107 | 83 | 180 | 62 |
| 13 | 113 | 69 | 151 | 75 |
| 10 | 139 | 9 | 132 | 85 |
| 9 | 113 | 73 | 189 | 59 |
| 7 | 117 | 63 | 289 | 11 |
| 7 | 117 | 61 | 170 | 67 |
| 7 | 136 | 16 | 184 | 60 |
| 6 | 116 | 67 | 226 | 42 |
| 4 | 139 | 9 | 216 | 43 |
| 3 | 137 | 17 | 183 | 60 |
| 1 | 117 | 50 | 283 | 17 |
| 19 | 27 | 270 | 15 | 140 |

Bought music CDs
Borrowed music CD(s)/music DVDs from friend/family to burn/rip

Paid for a digital download(s)
Used a free file-sharing service to download music
Bought a ringtone/ringback tone for cell phone
Bought music DVDs
Downloaded music from blogs/forum
Used a gift card for a digital store
Borrowed CDs from the library to rip/burn
Used a gift card for a retail store to buy music
Used a digital subscription service
Bought music videos
Used a gift card for an online store to buy music
Used a gift card to buy digital subscription service
None of the above

## Acquisition Patterns By Age Segment Not Surprisingly Younger Consumers Have A Wider Portfolio

Bought music CDs
Borrowed music CD(s)/music DVDs from friend/family to burn/rip
Paid for a digital download(s)
Used a free file-sharing service to download music
Bought a ringtone/ringback tone for cell phone
Bought music DVDs
Downloaded music from blogs/forum
Used a gift card for a digital store
Borrowed CDs from the library to rip/burn
Used a gift card for a retail store to buy music
Used a digital subscription service
Bought music videos
Used a gift card for an online store to buy music
Used a gift card to buy digital subscription service
None of the above

| Total <br> (\%) | $\mathbf{1 3 - 1 7}$ | $\mathbf{1 8 - 2 5}$ | $\mathbf{2 6 - 3 5}$ | $\mathbf{3 6}-50$ | $\mathbf{5 1}-65$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 59 | 92 | 99 | 107 | 103 | 97 |
| 28 | 171 | 160 | 109 | 77 | 34 |
| 18 | 145 | 173 | 130 | 64 | 42 |
| 18 | 196 | 174 | 139 | 54 | 13 |
| 13 | 156 | 163 | 137 | 71 | 24 |
| 10 | 100 | 84 | 98 | 129 | 73 |
| 9 | 266 | 215 | 114 | 19 | 8 |
| 7 | 264 | 114 | 92 | 57 | 44 |
| 7 | 255 | 183 | 55 | 57 | 35 |
| 7 | 142 | 103 | 130 | 69 | 87 |
| 6 | 156 | 156 | 107 | 96 | 25 |
| 4 | 123 | 111 | 130 | 93 | 59 |
| 3 | 107 | 87 | 147 | 117 | 43 |
| 1 | 67 | 150 | 150 | 100 | 50 |
| 19 | 42 | 47 | 70 | 116 | 180 |

## Significant Upside In Selling Across Format; Music DVD And Video Buyers Spend More

## Physical spending by types of music product acquired*



Why We Shop

Last Year:
The proliferation of cross-shopping

This Year:
Why we make the choices we do


The Challenge

One out of four music buyers claim to shop for music in 5+ retailers!


## NPD

## Low Retail Commitment- Where Do You Shop Most Often?

## \% Shopping Most Often:



## Most Shopping Multiple Outlets

## \% Shopping Most Often:



| $72 \%$ | $65 \%$ | $79 \%$ | $67 \%$ | $84 \%$ | $78 \%$ | $85 \%$ | $79 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## And Where Else?

## \% Reporting Also Shopping At...



Base; music buyers any form

## Why Music Shoppers Choose Favorite Location

## Reason for preferring where shop most often (\%)



GROUP

## Why You Choose to Shop (In Order Of Importance)

- Selection
- Broad selection of music I like
- Carry unique products (greatest hits, artist videos, special packages)
- Catalog music I like
- Value
- Music products are good value for money
- Variety of products
- Experience
- Staff makes an effort to help (brick \& mortar)
- Staff makes recommendations (brick \& mortar)
- Sampling (online)
- Ads/recommendations (online)
- Comfort
- Location is easy to get to
- Comfortable place to shop
- Don't wait long to check out
- Store is well laid out; easy to find music product
- Home delivery (online)
- Deals (online)


## Shop Most Often



EXPERIENCE

## Shop Most Often

- On Sale Signs
- Artist and/or Store flyers/circulars
- New Release Walls

COMFORT


- Listening Stations
- Kiosks
- In-store Display


VALUE

- Music Playing in Stores
- Talking to the Store Clerk


## Should Retailers That Don't Stand Out In Any Important Category Be Concerned?

Ranking by key shopping features: 1 is highest

| Comfort |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Experience Selection |  | Value |  |  |
| Online | 1 | 3 | 3 | 3 |
| Book | 2 |  | 4 | 6 |
| Indie | 3 | 2 | 1 | 7 |
| Mass | 4 |  | 7 | 2 |
| Elect | 5 |  | 6 | 4 |
| Enter | 6 |  | 5 | 8 |
| Club | 7 |  | 8 | 1 |
| iTunes |  | 1 | 2 | 5 |

Note: For "Experience" only 3 channels scored meaningful results!

## Heavy Buyers: Selection Trumps Value

Heavy buyers: why choose favorite


## Selection Especially Important Comparing Heavy And Light Physical Buyers

## Heavy v. Light Physical buyers: why choose favorite



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Heavy Light

## Heavy Buyers Show An Affinity For Purchasing Physical Via Online Retailers...

\% Stating shop most often for music:

|  | Heavy Physical | Heavy Digital | Index (d/p) |
| :--- | ---: | ---: | ---: |
| Online Physical | 24 | 10 | 42 |
| Mass | 19 | 13 | 69 |
| Electronics | 17 | 11 | 68 |
| Entertainment | 13 | 6 | 49 |
| Tinnes | 9 | 42 | 494 |
| Other | 7 | 7 | 99 |
| Book | 7 | 5 | 81 |
| Local Independent Music Store | 6 | 3 | 97 |
| Don't remember | 3 | 3 | 108 |
| Club | 2 | 0 | 0 |

\% Stating shop most often for music:

| Total <br> Heavy (9 or <br> more) | Light (1 - 3) |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Mass |  |  |  |
| Online Physical | 29 | 19 | 32 |
| Electronics | 18 | 24 | 15 |
| iTunes | 17 | 17 | 16 |
| Entertainment | 9 | 9 | 9 |
| Other | 7 | 13 | 6 |
| Book | 7 | 7 | 5 |
| Local Independent Music Store | 5 | 6 | 6 |
| Club | 2 | 3 | 1 |
| NA/Don't Know | 1 | 1 | 1 |

## Who Prefers Particular Channels?

## Demographics- Shop Most Often (\%)

|  | Mass Merchandiser | Online (Physical) | Electronics Specialty | iTunes | Other | Entertainment | Book Store | Local Independent Music Store | Club |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base: Shop Most Often | 763 | 501 | 449 | 285 | 214 | 185 | 128 | 47 | 40 |
| GENDER |  |  |  |  |  |  |  |  |  |
| Male | 37 | 46 | 60 | 50 | 52 | 53 | 64 | 58 | 52 |
| Female | 64 | 54 | 40 | 50 | 48 | 48 | 37 | 42 | 48 |
| AGE |  |  |  |  |  |  |  |  |  |
| 13-17 | 12 | 8 | 11 | 36 | 17 | 24 | 7 | 13 | 15 |
| 18-25 | 10 | 13 | 21 | 20 | 23 | 14 | 19 | 8 | 21 |
| 26-35 | 21 | 16 | 21 | 27 | 12 | 22 | 14 | 27 | 9 |
| 36-50 | 35 | 39 | 32 | 11 | 24 | 24 | 23 | 37 | 35 |
| 51-65 | 23 | 24 | 16 | 6 | 24 | 16 | 37 | 15 | 20 |
| Mean | 39 | 40 | 36 | 26 | 36 | 33 | 42 | 38 | 35 |
| RACE |  |  |  |  |  |  |  |  |  |
| White | 82 | 80 | 70 | 86 | 77 | 74 | 80 | 95 | 82 |
| African American | 11 | 11 | 19 | 8 | 12 | 18 | 14 | 0 | 7 |
| Other | 7 | 9 | 11 | 6 | 12 | 8 | 6 | 5 | 11 |
| INCOME |  |  |  |  |  |  |  |  |  |
| Mean (ex. Teens w/no income) | 55 | 69 | 79 | 85 | 67 | 63 | 97 | 65 | 69 |

## Music Discovery

- What is the "magical' mix of learning experiences that precede a purchase?
- Radio (traditional, satellite)
- Computer Related Activity (social networking, fan sites, file sharing, legal sites/services)
- Retail (browsing, listening stations, display)
- TV (talk show, music show, awards, commercials)
- Other: buzz, movie, video game, concert, review,

Lesson: learning that actually triggers purchase tends to occur in mostly one place.

## Discovery: New Release From Favorite Artist



# Discovery: New Artist - 

 "Idol" Effect More Powerful Than Social Networking Overall!

## The Advantage Of Supporting Retail Is More Immediate Conversion

Q. What Did You Do After Learning?

Source of Learning

|  | Retail | Computer |  |
| :--- | ---: | ---: | ---: | Radio | ( |
| :--- |
| Just bought it |
| Went to the store to check it out |
| Waited to hear the song a few times <br> before purchasing |
| Used a listening station at a store |
| Streamed a song from a music <br> website/online store/artist's website |
| Checked an online lyrics website |
| Read reviews in a magazine, newspaper <br> or on an online site |
| Downloaded the song/album from a free <br> file-sharing service |

## Do Different Channels Have Different Discovery Influencers?

Yes, but it may be a demographic effect as much as intentional marketing...

> Mass = Television, Radio

Book Stores = In-store, Advertising
Entertainment = Computer, Advertising
Electronics = In-store

## Discovery: New Release From Favorite Artist; Varies Significantly By Age Group

|  | Younger <br> $13-25$ | Older <br> $36-65$ |
| :--- | :---: | :---: |
| Computer | $33 \%$ | $11 \%$ |
| Radio | $31 \%$ | $32 \%$ |
| Friends/Family | $28 \%$ | $16 \%$ |
| Ad | $21 \%$ | $17 \%$ |
| TV | $20 \%$ | $20 \%$ |
| Store | $19 \%$ | $14 \%$ |

## Artist/ Fan Sites <br> Browsing <br> Music TV Shows

## Digital Store/Subscription <br> Browsing <br> Displays <br> Music Shows/Talk Shows

## Digital Discovery Falls Dramatically Over The Age Of 35


_The Internet has allowed me to discover music that I would not have known otherwise
Today's music has powerful meaning to me I can connect to the lyrics

- As I don't have to purchase the entire album, I am buying more music from artists that are new to me
Current music is not as creative, original or authentic

I don't always know when artists and band: I like have new music available, otherwise would probably purchase more music
_I'm growing tired of my existing music collection, but I just don't know what else tc buy
_I am learning about new music from the younger generation

## Women More "Experimental"



## Kids Don't Have Favorite Artists - Yet, Or Is It A Singles World for Them; Older Consumers Stick With What They Know

Last bought...

$\rightarrow$ Artist/band new to you

- A new release from favorite(s)


# Half Of Consumers Are Becoming More SelectiveVast Choices In Listening Habits Or The Digital Revolution? And How Do We Get Older Consumers To Buy Their Favorite Artists? 

## About your favorite artists..


_ l like to add to my collection when one of my favorite artists releases music
-—l like to listen to the music a few times to make sure I want to buy it
_- There are so many places I can hear music that I'm becoming more selective when deciding to purchase, even when it comes to my favorite artists
-l| rush out to the store to buy a favorite artist's newest release
*-My collection is getting too big, so I am becoming more selective when deciding to purchase, even when it comes to my favorite artists

## Music Attitudes

## Music Attitudes Among Physical Buyers



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## How You Feel About Music Is Potentially More Important Than How You Learn

## Four cornerstones of music beliefs...

## Conservatism

Current music is not as creative, original or authentic.
I tend to buy music from artists I'm already familiar with. I'm afraid I won't like music from new artists.
The music I like is hard to find in stores.

## Learning

I'm growing tired of my existing music collection, but I just don't know what else to buy.
I used to buy music for myself in the past but now I just buy music for others.
As I don't have to purchase the entire album, I am buying more music from artists that are new to me.
I don't always know when artists and bands I like have new music available; otherwise I would probably purchase more.
I am learning about new music from the younger generation.

## Selectivity

I like to listen to the music a few times to make sure I want to buy it.
My collection is getting too big. I am becoming more selective when deciding to purchase, even when it comes to my favorite artists.
There are so many places I can hear music (satellite radio, online, etc.) that I'm becoming more selective when deciding to purchase,
even when it comes to my favorite artists.
Passion
I like to add to my collection when one of my favorite artists releases music.
I rush out to the store to buy a favorite artist's newest release.
The Internet has allowed me to discover music that I would not have known otherwise.
Today's music has powerful meaning to me; I can connect to the lyrics.
Music makes life richer - I enjoy listening to music whenever I can.

## Leads To 4 Music Segments

## Linkins

Passionate, learning, engaged- younger, heaviest buyers

## Byrds

Older-Cautious about today's music. Access to enough of what they like

## Avrils

Passionate, exposed, more digital- but not seeking, not learning-selective

## Turtles

Older- Basically apathetic

## 4 Music Segments- "Linkins" Account For Estimated 40\% of Revenue

|  | Linkin | Avril | Byrds | Turtles |
| :--- | ---: | ---: | ---: | ---: |
| Mean Age | 32 | 31 | 42 | 45 |
| \% US Pop | $27 \%$ | $21 \%$ | $34 \%$ | $18 \%$ |
| Pop Est. (M) | 56.7 | 44.1 | 71.4 | 37.8 |
| \% Dollars | $40 \%$ | $20 \%$ | $25 \%$ | $14 \%$ |
| CDI | 148 | 95 | 74 | 78 |

■ Still collecting, especially favorites
■ Connect to lyrics; today's music is creative

- Less fear of new
- Internet is facilitating discovery
- Believe in power of music
- Very committed to music listening
- Diverse touchpoints
- High incidence of paid, and unpaid, acquisition
- Most actually buying- $83 \%$ bought physical
- $50 \%$ Probability of buying digital
- But still CD "Loyal"- $75 \%$ of their mix
- Like CD utility- car/home, rip it to computer
■ Broadest "Discovery Set"- radio important, but other forms of learning too

- Learn:
- Traditional radio
- Music sites/services, social networking
- Use P2P but it's not a learning center
- Music related shows (Idol, MTV) but commercialslinfomercials too
- Browse, but very display responsive
- Next:
- Repeat Listening
- Streaming
- Why:
- Most likely to be artist loyal
- Buy all I can get for artist
- Add to collection (fave artist)
- Wanted digital version (if bought digital)
- How:
- Most likely to immediately go to store
- Or go online
- "Mental Note'
- Slight preference for mass, electronics; strong for iTunes
- Why There?
- Selection important as Location
- iTunes ease of use; sampling
- Online shopping preference
- Value



## Avrils

## (Avrils because they've got angst!)

- Very committed to music listening
- Diverse touchpoints
- High incidence of paid, and unpaid, acquisition
- Purchase mix most digital (26\% last bought)
- Radio important, but word of mouth and computer aided discovery surpass in-store learning
- Samplers, digital singles appeal to that
- Selective-" harder to find what I like in stores"
- Over stimulated, over collected
- Fear factor- less open to new artists
- Believe in richness of music, favorite artists


## Avrils

- Learn:
- Traditional radio
- Highest satellite radio incidence
- Music sites/services, social networking
- TV Shows (Oprah, Gray's Anatomy), music shows (Idol)
- In-store lower overall but some browsing
- Next:
- Repeat Listening
- Streaming
- Why:
- Buy all I can get for artist
- Add to collection (fave artist)
- Wanted digital version (if bought digital)
- How:
- "Mental Note', Browsing Section
- Shopping habits are unremarkable
- Purchase Influences
- Listening stations
- Displays
- Signage
- Recommendation wall
- Active music listeners, esp. via traditional media
- Dip toes in the digital waters
- Listening substitutes for buying
- Cautious
- New music, artists not engaging
- Hard to find what I like in the stores



## Byrds

- Learn:
- Browsing
- Traditional radio
- Fan website
- TV Shows (Oprah, Gray's Anatomy)
- Why:
- Repeat Listening
- Add to collection (fave artist)
- Wanted digital version (if bought digital)
- How:
- "Mental Note’, Browsing Section
- Slight preference for book, mass, online
- Why There?
- Location
- Other categories
- Value
- Selection



## Byrds

■ Special offers (two-fer)

- Catalog
- Overcome apathy
- Satisfaction with radio, existing collection
- Current music not sufficiently appealing


## Turtles

Basically satisfied with collection, what they can hear on radio

Not digital
Least likely to buy new artist

## Turtles

- Learn:
- Browsing/Listening Station
- Traditional radio
- Fan website
- TV Shows (Oprah, Gray's Anatomy)
- Why:
- Impulse/Sale
- How:
- "Mental Note', Browsing Section
- Slight preference for book, mass, online, other
- Why There?
- Location
- Other categories
- Value


## Turtles

## Not a lost cause, but a tough sell

Less likely than average to use merchandising tools when they buy music

Less responsive to potential incentives (even discounts)

Non-music buyers in this group also less excited about price or packaging incentives

# All Is Not Lost- You Can't Tell A Linkin From An Avril. But You Can Accommodate The Desire For Selection And The Need To Assist the Purchase Decision With In-store Discovery And Incentives 



## Digital Options Encouraging Discovery, Or Reducing Risk, Of New Artists For More Selective/Cautious Consumers

| Turtles | Byrds | Avrils | Linkins |  |
| :--- | :---: | :---: | :---: | :---: |
| PHYSICAL |  |  |  |  |
| Bought Favorite Artist/Band | 55 | 60 | 75 | 78 |
| Bought Artist/Band I like | 39 | 44 | 57 | 64 |
| Bought New Artist/Band | 23 | 30 | 50 | 57 |
| Ratio of New to Favorite | 41 | 50 | 67 | 73 |


|  | Turtles |  | Byrds |  |
| :--- | :---: | :---: | :---: | :---: |
| Avrils | Linkins |  |  |  |
|  |  |  |  | 43 |
| Bought Favorite Artist/Band | 14 | 23 | 45 | 43 |
| Bought Artist/Band I like | 11 | 19 | 39 | 36 |
| Bought New Artist/Band | 9 | 13 | 36 | 36 |
|  |  |  |  | 80 |
| Ratio of New to Favorite | 59 | 56 | 83 |  |

## Detail For All segments

| Price \& Value | \% Selecting: | Turtles | Byrds | Avrils | Linkins |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Discounts/special offers- such as N̦two for oneÓ | 53\% | 89 | 109 | 100 | 116 |
| Coupons to buy other items in the store with music purchase | 21\% | 93 | 100 | 114 | 109 |
| Selection |  |  |  |  |  |
| Broad selection of older music Broad selection of music products (e.g., CD, DVD, music videos, etc.) | $32 \%$ $28 \%$ | 103 75 | 137 108 | 95 107 | 85 128 |
| Broad selection of current/recent music | 24\% | 73 | 93 | 105 | 149 |
| Affinity |  |  |  |  |  |
| Loyalty program/frequent buyer discounts <br> Chance to meet an artist <br> Ability to shop for other products (e.g., food, apparel, beauty, electronics, etc.) | $\begin{aligned} & 28 \% \\ & 17 \% \\ & 19 \% \end{aligned}$ | 84 42 98 | 97 71 116 | $\begin{aligned} & 107 \\ & 129 \\ & 103 \end{aligned}$ | $\begin{aligned} & 133 \\ & 166 \\ & 101 \end{aligned}$ |
| Store Features |  |  |  |  |  |
| Listening stations | 27\% | 67 | 103 | 130 | 114 |
| Gift cards | 21\% | 89 | 88 | 133 | 103 |
| Ability to order out of stock items online, ship to your home | 18\% | 79 | 109 | 111 | 122 |
| Staff that will help you find what you are looking for | 17\% | 97 | 111 | 111 | 109 |
| Availability of concert/performance tickets | 10\% | 41 | 68 | 134 | 159 |
| A kiosk where you can download music to a CD, portable digital music player or cell phone | 9\% | 55 | 100 | 132 | 134 |
| Store catalog | 8\% | 96 | 102 | 140 | 96 |
| A caf" in the store | 8\% | 62 | 93 | 143 | 119 |
| A place to converse with other music listeners | 3\% | 24 | 45 | 198 | 154 |

Behind Every Business Decrslon

Non-Physical Buyers: Only 1 In 5 Buy Digital

Non-Physical Buyers Likelihood of Buying...


Nothing 82\%

## Why no physical music in the past year?



## Non-Physical Buyers: Content Gap

## Non buyers- What would make you buy physical?



## Non-Digital Buyers: Need A Defining Benefit

## Reasons for Not Buying Digital Music

| I don't listen to music on my computer or portable digital player <br> I like to have physical music for my favorite artists since it is more permanent <br> I collect CDs so I don't buy digital music <br> I am satisfied with my existing collection <br> I don't like to give my credit card/personal information online <br> I don't know how to download digital music |
| :--- |

The Non-digital Buyer Getting In The Game Important, But Packaging/Bundling \& Interoperability
Have Potential - Assuming We Adequately Communicate The Benefits

Factors influencing you to (potentially) buy digital music


Appendix

## What Would Encourage You To Buy More?

| Price \& Value | All Respondents | Heavy Music Buyers | Index |
| :---: | :---: | :---: | :---: |
| Discounts/special offers- such as \two for onel"" | 52 | 52 | 99 |
| Coupons to buy other items in the store with music purch | 22 | 22 | 100 |
| Selection |  |  |  |
| Broad selection of older music | 32 | 37 | 116 |
| Broad selection of music products | 29 | 42 | 149 |
| Broad selection of current/recent music | 24 | 31 | 129 |
| Affinity |  |  |  |
| Loyalty program/frequent buyer discounts | 28 | 37 | 131 |
| Chance to meet an artist | 19 | 31 | 161 |
| Ability to shop for other products | 19 | 18 | 91 |
| Store Features |  |  |  |
| Listening stations | 27 | 32 | 116 |
| Gift cards | 20 | 19 | 99 |
| Ability to order out of stock items online, ship to your hor | 18 | 23 | 127 |
| Staff that will help you find what you are looking for | 17 | 20 | 120 |
| A kiosk where you can download music | 11 | 8 | 68 |
| Availability of concert/performance tickets | 11 | 14 | 126 |
| Store catalog | 10 | 11 | 112 |
| A caf ${ }^{\text {² }}$ | 8 | 8 | 99 |
| A place to converse with other music listeners | 3 | 4 | 124 |
| None of these incentives motivate me to purchase more | 16 | 8 | 49 |

Behlind Every Business Declston

## Past Year Acquisition (for self)

Physical

| Total (\%) | Buyers | Non-buyers | Buyers | Non-buyers | Physical | Digital |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 59 | 133 | 23 | 108 | 96 | 139 | 32 |
| 28 | 115 | 64 | 153 | 75 | 95 | 171 |
| 18 | 114 | 68 | 274 | 18 | 11 | 247 |
| 18 | 107 | 83 | 180 | 62 | 63 | 189 |
| 13 | 113 | 69 | 151 | 75 | 87 | 133 |
| 10 | 139 | 9 | 132 | 85 | 129 | 15 |
| 9 | 113 | 73 | 189 | 59 | 63 | 173 |
| 7 | 117 | 63 | 289 | 11 | 10 | 293 |
| 7 | 117 | 61 | 170 | 67 | 87 | 190 |
| 7 | 136 | 16 | 184 | 60 | 87 | 33 |
| 6 | 116 | 67 | 226 | 42 | 35 | 130 |
| 4 | 139 | 9 | 216 | 43 | 66 | 30 |
| 3 | 137 | 17 | 183 | 60 | 90 | 50 |
| 1 | 117 | 50 | 283 | 17 | 17 | 217 |
| 19 | 27 | 270 | 15 | 140 | 36 | 21 |

## Not Surprisingly Teens, College Most Diverse

## Index to Total Listening (all respondents)

On a traditional radio (not satellite)
Using music CDs on a CD player
On a computer via music file(s)
On a portable digital music player
On a computer using music $\mathrm{CD}(\mathrm{s})$
On TV-watch music related program(s)
On TV-watch music videos
Online via online radio, web site or blog
Streaming music on a computer/TV
On TV- listen to music
Watch a music DVD/music video
On satellite radio
None - don't listen to music
On a cell phone

| Total (\%) | 13-17 | 18-25 | 26-35 | 36-50 | 51-65 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 65 | 91 | 87 | 96 | 107 | 108 |
| 59 | 102 | 95 | 109 | 104 | 89 |
| 35 | 182 | 167 | 127 | 66 | 28 |
| 29 | 226 | 159 | 108 | 53 | 36 |
| 26 | 145 | 143 | 117 | 76 | 62 |
| 21 | 120 | 88 | 108 | 108 | 78 |
| 20 | 199 | 122 | 92 | 85 | 48 |
| 18 | 179 | 154 | 118 | 70 | 41 |
| 15 | 223 | 120 | 149 | 49 | 36 |
| 13 | 186 | 102 | 98 | 95 | 53 |
| 11 | 167 | 152 | 111 | 81 | 41 |
| 10 | 109 | 45 | 119 | 119 | 90 |
| 7 | 63 | 80 | 69 | 96 | 170 |
| 5 | 291 | 230 | 89 | 28 | 2 |

Behind Every Bushess Dactsion

## Correlation Between Consumption In Listening And Buying

On a traditional radio (not satellite)
Using music CDs on a CD player On a computer via music file(s)

On a portable digital music player
On a computer using music $\mathrm{CD}(\mathrm{s})$
On TV-watch music related program(s)
On TV-watch music videos
Online via online radio, web site or blog
Streaming music on a computer/TV
On TV- listen to music
Watch a music DVD/music video
On satellite radio
On a cell phone

|  | Physical |  | Digital |  | Exclusively |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total (\%) | Buyers | Non-buyers | Buyers | Non-buyers | Physical | Digital |
| 65 | 111 | 101 | 105 | 109 | 115 | 110 |
| 59 | 123 | 73 | 112 | 106 | 126 | 83 |
| 35 | 116 | 88 | 171 | 77 | 82 | 179 |
| 29 | 118 | 83 | 194 | 66 | 73 | 213 |
| 26 | 127 | 62 | 159 | 83 | 103 | 131 |
| 21 | 121 | 76 | 135 | 94 | 111 | 127 |
| 20 | 120 | 78 | 139 | 93 | 104 | 105 |
| 18 | 112 | 97 | 133 | 96 | 102 | 150 |
| 15 | 117 | 85 | 156 | 84 | 94 | 160 |
| 13 | 108 | 108 | 137 | 94 | 93 | 163 |
| 11 | 136 | 41 | 139 | 93 | 124 | 53 |
| 10 | 98 | 130 | 107 | 107 | 89 | 91 |
| 5 | 119 | 85 | 213 | 59 | 61 | 235 |

